



# VANCOUVER SENATE

## MINUTES OF 18 NOVEMBER 2015

### Attendance

**Present:** Dr M. Piper (Chair), Dr K. Ross (Secretary), Mr J. Abaki, Dr P. Adebar, Mr T. Ahmed, Dr R. Anstee, Dr K. Baimbridge, Dr L. Burr, Dean C. Dauvergne, Mr N. Dawson, Dr A. Dulay, Dr S. Forwell, Chancellor L. Gordon, Dr F. Granot, Mr S. Haffey, Dr P. Harrison, Ms M. Hatai, Dean R. Helsley, Dr A. Ivanov, Mrs C. Jaeger, Dr P. Keown, Dr S. Knight, Dr B. Lalli, Mr H. Leong, Ms J. Loveday, Dr B. MacDougall, Mr K. Madill, Ms A. Maleki, Dr C. Marshall, Dr W. McKee, Mr W. McNulty, Ms K. Melton, Mr D. Munro, Ms J. Omassi, Dean M. Parlange, Dean S. Peacock, Dr N. Perry, Dr G. Peterson, Dean S. Porter, Dr J. Plessis, Dean S. Porter, Dr A. Redish, Dr A. Riseman, Dr L. Rucker, Mr G. Sangha, Dr B. Sawatzky, Ms S. Simon, Dean C. Shuler, Dr S. Singh, Dr R. Sparks, Ms S. Sterling, Mr T. Tanaka, Dr R. Tees, Dr S. Thorne, Dr L. Walker, Dr D. Witt, Dean R. Yada, Mr E. Zhao.

**Regrets:** Dean G. Averill, Dr S. Avramidis, Mr A. Bailey, Ms E. Biddlecombe, Dr P. Choi, Dr A. Collier, Dean M. Coughtrie, Mr K. D'Souza, Dr W. Dunford, Dean B. Frank, Dr J. Gilbert, Dr D. Gillen, Dr C. Godwin, Prof B. Goold, Dean J. Innes, Dean D. Kelleher, Dr P. Loewen, Dr P. Marshall, Dr P. Meehan, Dr C. Naus, Dr C. Nislow, Dr I. Parent, Mr A. Rezaiaen-Asel, Dr C. Ruitenberg, Dr T. Schneider, Mr J. Tang, Dr R. Topping, Dr R. Wilson,

**Recording Secretary:** Mr C. Eaton.

### Call to Order

The Chair of Senate, Dr Martha Piper, called the third regular meeting of the Vancouver Senate for the 2015/2016 academic year to order at 6:04 pm.

### Senate Membership

The President introduced Ms Jolene Loveday, Student Representative for the Faculty of Education, to replace Ms Melanie Chartrand.

### Minutes of the Previous Meeting

Marjan Hatai  
Susan Forwell

}

*That the Minutes of the Meeting of 21 October 2015 be adopted as corrected:*

*Corrections:*

*Dr Lalli was present  
Spelling of Mr Rezaiean-Asel's name on page 1.*

Approved

### Remarks from the Chair

The President advised that she recently attended the Academic All-Canadian Breakfast of Champions, which honoured student athletes who achieved a first class (80%+) average. Around 30% (126) of our student athletes achieve this standard of excellence.

*By general consent, the Senate resolved to issue letters of congratulations to the Academic All-Canadians.*

Secondly, the President noted that in a week or so, the Fifth Estate will be issuing a documentary on sexual assault on campuses, and UBC would likely be featured. The President stated that she did not wish to prejudge any particular situation, but as President sexual assault would not be tolerated. She went on to remind Senate that proper and due process must be respected; however if a student is found to have committed sexual assault, they will be expelled, and if a faculty member does so, they will be terminated. She urged all members of the University community to report such situations if experienced or brought to their attention.

### Presidential Search Update

The Chancellor updated the Senate on the progress of the presidential search. He advised that the Search Committee has now been formed and the Committee met for the first time last Sunday, with all 21 members attending. The Committee first reviewed its confidentiality and conduct expectations. Chancellor Gordon noted that the Committee would like to be as open as possible, but understood a requirement for strict confidentiality around its deliberations for its own discussions, particularly to protect the names of those being considered. The Chancellor noted that he spoke with his counterparts around the country and they all made clear the importance of confidentiality around names in ensuring the best possible candidates were willing to be considered. Mr Gordon further advised that the Committee discussed its respective role vis-à-vis the Board and the Senates, with the governing bodies having approved the search terms, the Committee will now proceed to find the best candidate possible. An important early step for the Committee was selecting a search consultant: 10 were shortlisted, 3 were interviewed, and 1 was selected: Perrett Laver, which does have a Vancouver office, and a co-founder of the firm, Dan Perrett will be the principal consultant for the search.

The Chancellor noted that the search consultants expected that a top issue would be questions around the departure of Dr Gupta as well as the expected higher scrutiny resulting. The Search firms opined that this was more than offset by UBC's stature and the inherent beauty of Vancouver. There is a close timeline but we must ensure that we get stakeholder input. Our June 30<sup>th</sup> deadline is achievable, with perhaps a few months needed before a selected candidate could fully assume the job.

Mr Gordon concluded by noting that the next meeting of the Search Committee would be in the first week of December, with three key goals: establishing clear timelines, developing a communications strategy, and finalizing stakeholder input plans.

Dr Anstee asked if further information regarding Dr Gupta's departure would be shared with the search committee.

The chancellor replied that further information could not be shared.

Dr Tees thanked the Chancellor for sharing this information with the Senate. He stated that Dr Piper being Interim President was of great credit to UBC, but that as this was a temporary arrangement, he reminded the Chancellor of the importance of establishing an ongoing policy on presidential appointments.

The Chancellor agreed.

Dr Singh asked how we would identify stakeholders for feedback.

The Chancellor replied that this would be done in 3 ways – there is a website, public forums, and a select group that will present to the committee, the last selected by the search committee.

Senator Haffey thanked the Chancellor for the transparency of process. He further suggested reaching to the broader community beyond the campuses as part of stakeholder engagement, noting UBC's importance for the prosperity of all of British Columbia.

Dr Singh applauded Dr Piper's comments on sexual assault and asked what the status was on a revised policy to address such situations.

The Provost *Pro Tem.*, Dr Redish agreed to consult with the Vice-President Students and advise at the next meeting..

### **From the Board of Governors**

The President advised Senate that the Board of Governors had approved the material from the April, May and September 2015 meetings of Senate as follows:

#### **April 2015**

Curriculum: Proposals from the faculties of Applied Science, Arts, Forestry, Graduate and Postdoctoral Studies (Land and Food Systems and Science), Land and Food Systems and Science, and UBC Vantage College.

New Program Option: Master of Architecture (M.Arch.) / Master of Landscape Architecture (M.L.A.) dual degree program option.

Establishment of Chair: Reichwald Family UBC Southern Medical Program Chair in Preventative Medicine.

New and Revised Awards.

## May 2015

Curriculum: Proposals from the faculties of Applied Science, Arts, Commerce and Business Administration, Forestry, Graduate and Postdoctoral Studies (Applied Science, Arts, and Education), Land and Food Systems, Law, and Pharmaceutical Sciences.  
New and Revised Awards.

## September 2015

Affiliation: UBC-Langara Aboriginal Transfer Partnership Agreement  
New and Revised Awards

Change of Name of Chair: Cheriton Family Chair in Computer Science.

New Programs: Doctor of Education in Literacies Education and Master of Geomatics for Environmental Management.

Curriculum: Proposals from faculties of Applied Science, Commerce and Business Administration, Graduate and Postdoctoral Studies (Applied Science, Arts, Commerce and Business Administration and Medicine), Medicine and Pharmaceutical Sciences.

## Candidates for Degrees

Frieda Granot  
Lance Rucker

}

*That the candidates for degrees and diplomas, as recommended by the faculties, be granted the degrees for which they were recommended, effective November 2015, and that a committee comprised of the Registrar, the dean of the relevant faculty, and the Chair of Senate be empowered to make any necessary adjustments.  
NB: 2/3rds Approval Required*

Approved

## Academic Policy Committee

The Committee Chair, Dr Paul Harrison, presented.

### REVISED POLICY V-302.2: GRADUATE STUDENT LEAVES OF ABSENCE

Paul Harrison  
Frieda Granot

}

*That the revised policy and Calendar language for Policy V-302.2: Graduate Student Leaves of Absence be approved.*

Approved

### REVISIONS TO REGULATIONS FOR DOCTORAL DISSERTATIONS

Paul Harrison  
Susan Forwell

}

*That the revised regulations on final oral examinations and dissertation defenses for doctoral*

*students be approved.*

Dr Harrison advised that current practices have improved in recent years around setting timings of exams, and well as practices around publicising examinations as giving students the ability to opt out if needed for personal safety reasons.

Senator Haffey thanked the Faculty of Graduate and Postdoctoral Studies for their work on revising and updating policies.

Approved

### **Admissions Committee**

The Vice-Chair of the Senate Admissions Committee, Mrs Carol Jaeger, presented.

#### **VANTAGE COLLEGE – CHANGES IN TRANSITION REQUIREMENTS**

Carol Jaeger	}	<i>That Senate approve the changes to transition to degree program requirements for UBC Vantage College Students in the Arts stream, effective for the 2016 Winter Session and thereafter.</i>
William McNulty		

Approved

#### **GRADUATE AND POSTDOCTORAL STUDIES – CHANGES IN ADMISSION REQUIREMENTS**

Carol Jaeger	}	<i>That Senate approve the changes to admission requirements for applicants to Master's and Doctoral Degree Programs, effective for entry to the 2016 Winter Session and thereafter.</i>
Lawrence Walker		

Dr Jaeger noted that this would allow applicants to be conditionally admitted based on unofficial transcripts; if students were admitted, they would then need to profile formal transcripts for the decision to be confirmed.

Approved

#### **LAND AND FOOD SYSTEMS – SUSPENSION OF ADMISSION – INTERNATIONAL NUTRITION MAJOR, BACHELOR OF SCIENCE IN FOOD, NUTRITION, AND HEALTH**

Carol Jaeger	}	<i>That Senate approve the suspension of admission to the International Nutrition Major with the B.Sc. in Food, Nutrition, and Health, effective for the 2016 Winter Session and thereafter.</i>
Frieda Granot		

Dr Forwell asked why the Faculty was proposing to discontinue the program.

Dean Yada replied that it was for two primary reasons: unexpected loss of key academic staff and low applications.

Approved

#### LAND AND FOOD SYSTEMS – ADMISSION REQUIREMENTS

Carol Jaeger	}	<i>That Senate approve the admission requirements for applicants to the Faculty of Land and Food Systems through the UBC-Langara Aboriginal Transfer Partnership, effective for the 2016 Winter Session and thereafter.</i>
Bikkar Lalli		

Approved

#### Student Awards Committee

*See Appendix A: Awards Report*

The Committee Chair, Dr Lawrence Burr, presented.

Lawrence Burr	}	<i>That Senate accept the awards as listed and forward them to the Board of Governors for approval; and that letters of thanks be sent to the donors.</i>
Lance Rucker		

Approved

#### Joint Report of the Senate Admissions and Curriculum Committees

##### NEW PROGRAM: MASTER OF DATA SCIENCE

*See Appendix B: Master of Data Science*

Carol Jaeger	}	<i>That the new Master of Data Science (M.D.S.) degree program and its associated new course code (DSCI – Data Science) and courses be approved.</i>
Paul Harrison		

Dr Murphy, a represented of the program, presented with permission of Senate. He noted that the goal of this program was to give students a 10-month course based approach to “big data”.

Senator Walker noted that in older documentation the degree was called the ‘Master of Science in Data Science’ but that it was being created as a ‘Master of Data Science’.

Senator Sawatzky noted that she has been on the ethics board for 14 years and she saw it as a flaw in the program to only have ethics and privacy as one course towards the very end. She asked if there was a way to integrate this within the whole program.

Dr Murphy replied that they wanted students to see and work with data first so that they know what kinds of data were considered when learning of ethical and privacy responsibilities.

Senator Knight agreed with Senator Sawatzky's comments, and asked that the program consider adding ethics to the course overview.

Approved

**NEW PROGRAM: MASTER OF HIGH PERFORMANCE COACHING & TECHNICAL LEADERSHIP**

*Appendix C: Master of High Performance Coaching and Technical Leadership*

Carol Jaeger	}	<i>That the new Master of High Performance Coaching and Technical Leadership (M.H.P.C.T.L.) degree program and its associated new courses be approved.</i>
Blye Frank		

With permission of Senate, the Director of the School of Kinesiology, Dr Robert Boushel spoke, noting that coaches around the country own the podium, and the Canadian Sport Institute had spoken to the need for such a program. This opens a whole new professional entity for future students and scholars.

Dr Knight expressed several concerns with the proposal: that coaching style was important, and there seemed to be a notion in the proposal that was agnostic to this; secondly a lack of referencing to doping; thirdly, he noted that winning seemed to have a higher emphasis than competing in the proposal; and finally that coaches or athletes with a history of drug violations could still be involved in this program.

Jenna Omassi thanked the administration for having tuition consultations completed prior to the proposals coming forward to Senate.

Senator Haffey asked how this program would impact upon the existing graduate certificate in the same field. He asked what the relationship would be between the two.

Senator Jaeger advised that at the present time, this would be a complete program that stands alone. The issues around admission/transition between the certificate and the degree are still being discussed around the faculties, the Faculty of Graduate and Postdoctoral Studies, and the Registrar's Office/Enrolment Services.

Approved

## Curriculum Committee

*See Appendix D: Curriculum Report*

The Committee Vice-Chair, Mrs Carol Jaeger, presented.

Carol Jaeger	}	<i>That the new courses and revised program brought forward by the faculties of Commerce and Business Administration and Land and Food Systems be approved.</i>
Richard Tees		

Approved

## Nominating Committee

The Committee Chair, Dr Richard Tees, presented.

### APPOINTMENTS TO PRESIDENT'S ADVISORY COMMITTEES

Richard Tees	}	<i>That Dr Paul G Harrison and Mr Daniel Munro be appointed to the President's Advisory Committee for the Extension of the Appointment of the Vice-President Students; and</i>
Frieda Granot		

*That Dr Kenneth Baimbridge be appointed to the President's Advisory Committee for the Extension of the Appointment of the Associate Vice-President Research & International.*

Approved

### ADJUSTMENTS TO COMMITTEE MEMBERSHIPS

Richard Tees	}	<i>That Senate make the following adjustments to the memberships of committees of Senate and the Council of Senates, effective until 31 March 2016 and thereafter until replaced:</i> <i>Senate Tributes Committee: Armin Rezaiean-Asel to replace Melanie Chartrand</i>
Jenna Omassi		



*Senate Academic Building Needs Committee: Jolene Loveday to replace Armin Rezaeiean-Asel*  
*Senate Library Committee: Jolene Loveday to replace Melanie Chartrand*  
*Council Elections Committee: Jolene Loveday to replace Melanie Chartrand*

Approved

## **Topics of Broad Academic Interest**

### **UBC OPPORTUNITIES WITH THE EDX CONSORTIUM AND FLEXIBLE LEARNING**

With permission of Senate, Dr Hugh Brock, Associate Provost for Academic Innovation, presented.

As background, Dr Brock advised that EdX was founded by Harvard and MIT three years ago as an online open source platform. It has around 90 platforms and UBC is a contributing charter member of the consortium. It has 700 courses and 5.5M learners. He also outlined five MOOCs offered by UBC to show the breadth available to be learned. Dr Brock advised that UBC now had nearly 20 EdX courses, and that he expected that this number will grow by 6 or so courses a year. Of particular interest of the Senate, he noted that content often flowed back and forth between MOOCs and credit courses. Dr Brock further noted that UBC was the third largest contributor to the source code for the EdX platform (After MIT and Harvard).

The Associate Provost noted that EdX and open learning was seeing boundaries blurring between credit and non-credit, and between free and paid. In terms of novel implementations, he observed that Arizona State University had put first year courses on EdX, and credit could be earned and students only paid if they passed; MIT was creating “micro masters” in areas such as supply chain management, where students could essentially “challenge” half of a masters-level degree; and Harvard business was selling its courses to other universities.

Dr Brock advised that we’re now at the end of the experimental stage with MOOCs and open learning, and need to grapple what this technology and approach mean to UBC.

Daniel Munro noted that as an open platform, EdX could be used in place of Connect. He questioned whether this is something we could see being encouraged?

Dr Brock replied that he expected we would see learning technology ecosystems. Disciplines do have their own needs and one size does not fit all, and Connect nor EdX does not do everything: Interoperability is the key.

Senator Knight noted that he was concerned with EdX, and asked what we were missing in our institution that calls for us to make a transition. He opined that we have very weak data from EdX students on their success and further noted how weak completion rates lay with online

courses. People come to universities to learn and to interact. How do we build that into EdX? Dr Knight concluded by reminding the Senate of the millions of dollars UBC lost with online learning and Universitas 21.

Dr Brock replied that it is possible to experience a bad course face to face too. Only two things dramatically affect the value of your university experience – interaction with a professor, and working on a complex problem for more than a few months. Students do need that interaction, and sometimes students self-organize into groups to experience that. One thing we will see is more deliberate ways to build learning communities. Completion rates are low, even for great courses, but this may be natural, and the real solution seems to be a combination of online and face to face interaction.

Senator Omassi agreed that EdX offered opportunities for students. She noted that beyond MOOCs there were other benefits of open source. She asked if in further development we would look at open pedagogy.

Dr Brock noted that the United States Chief Technology Officer had recently said that there are vast industries built on open source, such as GPS. We will see movement towards the best, regardless of where it is from. We already move towards the best textbooks, and MOOCs are closer to textbooks than courses.

Senator Abaki asked if we were working with other partners around the world to make information more available.

Dr Brock said that the University of Lausanne had realized that they taught in French, and only had 1 million French speakers in Switzerland, but there were 600 French speakers in Africa that represented a tremendous opportunity for growth and to share knowledge.

The Provost advised that the Jordanian Queen Rania Foundation for Education and Development was interested in translating MOOCs into Arabic to make their content available to that part of the world.

Senator Haffey asked if UBC was looking at moving towards credit, especially as we already have MOOCs tied to course development.

Dr Brock noted that schedules and other obligations could cause accessibility issues. Sauder is already moving courses online so that more students can take them. It is unclear how this would work, for example with exams. We would need to get more efficient at considering Prior Learning Assessment (PLA) or deciding if we could give credit or exemptions.

Senator Anstee noted that credit or exemption was a long standing practice in math, and we didn't need MOOCs to do this. Students are starting to show up who have already studied at least part of a class through MOOCs. He expected we would allow them for at least lower level courses such as we do with transfer credits.

Dr Brock replied that one way MIT deals with this is to use a common exam; the challenge would be for everyone to agree on common measures of competency.

#### **IN CAMERA – Tributes Committee**

Approved

#### **Adjournment**

There being no further business, the meeting was adjourned at 7:52 pm.