### Attendance

| Present: | Prof. S.J. Toope (President and Chair); Dr K. Ross (Secretary); Mr R. Adl; Dr L. Allan; Dr P. Arthur; Dr P. Balcaen; Ms H. Berringer; Dr E. A. Broome; Mr S. Bullock; Prof. D. Buszard; Mr J. Byron; Dr K. Carlaw; Dr J. Cioe; Dr F. de Scally; Mr N. Dodds; Dr R. R. Dods; Ms K. Fujii; Dr M. Grant; Ms F. Helfand; Dr C. Labun; Ms A. Lakdawala; Dr Y. Lucet; Dr B. Marcolin; Dr C. Mathieson; Mr W. McLean; Dr A. Milani; Ms S. Morgan-Silvester; Dr B. Nilson; Ms K Panchyshyn; Ms L. Patterson; Dr A. Phillion; Dr D. Roberts; Dr C. Robinson; Dr B. Rutherford; Dr C. Scarff; Ms S. Smith; Ms S. Sneg; Dr I. Stuart; Dr R. Sugden; Dr D. Tannant; Dr W. Tettey; Dr G. Wetterstrand; Mr D. Zu; |
| Regrets: | Dr G. Binsted; Mr I. Cull; Ms R. Giffen; Ms L. Gomez; Dr K. Hewage; Dr J. Johnson; Mr J. Krupa; Prof. M. Parlange; Dr E. Taylor; Dr P. van Donkelaar; Mr D. Whitelaw; Ms N. Wong; Dr S. YannacopoulouS |
| Guests: | Ms K. Darling, Mr. Cody Mackay; Ms M. O’Neill; Dr Rehan Sadiq |
| Recording Secretary: | Mr C. Eaton |

### Call to Order

President Stephen J. Toope called the eighth regular meeting of the Senate for the 2013/2014 Academic Year to order at 3:38 pm

### Senate Membership

The Secretary welcomed the following new student members to Senate for terms from 1 April 2014 through 31 March 2015 and thereafter until replaced:

**Representatives of the Students At-Large**

- Ms. Katelyn Fujii, Arts and Sciences (continuing)
- Ms. Lina Gomez, Arts and Sciences
- Mr. Jeffrey Krupa, Arts and Sciences
- Ms. Kelly Panchyshyn, Arts and Sciences
- Ms. Natalie Wong, Arts and Sciences
- Mr. David Xu, Arts and Sciences

**Representative of the Graduate Students**

- Ms. Robyn Giffen (Faculty of Arts and Sciences)
Representative of the Students of the Faculty of Applied Science

Mr. Wesley McLean (continuing)

Representative of the Students of the Faculty of Arts and Sciences

Ms. Shira Sneg (continuing)

Representative of the Students of the Faculty of Health and Social Development

Ms. Sarah Smith (continuing)

Representative of the Students of the Faculty of Management

Ms. Alisha Lakdawala

Dr Ross further noted that a by-election would be held to fill the vacancy for a representative of the Faculty of Creative & Critical Studies in the fall of 2014.

Minutes of the Previous Meeting

Jan Cioe
Wesley McLean

That the Minutes of the Meeting of 26 March 2014 be adopted as presented.

Business Arising

Dean Tettey noted an issue with the phrasing used for the previously approved “Joseph Yu Global Leadership Award” and asked if it could be corrected to properly reflect that winners could come from any direct-entry faculty.

Wisdom Tettey
Laura Patterson

That the resolution previously adopted to approved the terms of the Joseph Yu Global Leadership Award be amended to substitute “a faculty’s degree program” for “the faculty’s degree programs”.

NB: 2/3rds majority required.

President’s Remarks

The President advised that Lindsey Gordon has been appointed as UBC’s 18th Chancellor. Mr Gordon is an alumnus of UBC and was co-chair of the Start and Evolution campaign. He recently retired as President and CEO of HSBC Canada. Chancellor-designate Gordon has a BA
MBA from UBC, and has been closely involved with UBC for many years. Chancellor Morgan-Silvester’s term (2008-2014) ends on June 30th. The President thanked the Chancellor for her sage advice over the past six years.

On the occasion of her last Senate meeting, the Chancellor expressed her thanks to the President and to UBC for the opportunity given to her to serve as UBC’s Chancellor.

The President noted that we have exceeded our alumni engagement goal for the year, with over 90,000 alumni having engaged with UBC during the campaign. We have now reached 1.318 billion towards our 1.5B goal, and are on track for 2015. From those donations, we have started construction of the new alumni centre in Vancouver, new programs have commenced on both Vancouver and the Okanagan campuses, and a new alumni engagement social media platform has been unveiled: “Your Evolution”, an interactive platform where UBC alumni can promote not-for-profit projects they are involved with.

The Board of Governors has taken steps to introduce responsible investment practices for the University’s endowment. The policy commits UBC to select investment managers who will evaluate the environmental social and governance performance of companies in which we will invest. The policy also created an independent advisory committee to consider concerns around investments and make recommendations to the Board accordingly.

The President noted that this would be his last meeting as well, and thanked Senate for work to develop the Okanagan campus the campus. He encouraged the Senate to exercise its prerogatives to drive the campus towards achieving its future potentials.

Senator Cioe asked what the operational definition would be for responsible investment, and asked if there was a potential for conflict.

The President replied that these issues would need to be worked out over the next few years. He noted that he had never been prevailed upon by industry to take UBC in a certain direction, and that this was often not the case with government. Resource extraction will be important in provincial debates over the next few years, and government policy directed in certain ways that may not be comfortable for some parts of the University may cause tensions. On the other side, the University is being invited to participate actively in educating the next generation who will lead the province in these areas.

Deputy Vice-Chancellor’s Remarks

Professor Buszard noted that to date the Okanagan has raised $82M of its $100M target for Start an Evolution, $72 M of which was directly for Okanagan-based initiatives. She further mentioned that last week’s Aspire workshop was a great success and a draft report is being developed.

Admissions Committee
The Chair of the Senate Admissions Committee, Dr Abbas Milani, presented.

ADVANCED PLACEMENT AND INTERNATIONAL BACCALAUREATE COURSES AS PRE-REQUISITES

Abbas Milani
Wisdom Tettey

\[ \text{That Senate approve the admissions proposal for Advanced Placement and International Baccalaureate Courses Approved to Satisfy Prerequisites effective for entry to the 2014 Winter Session and thereafter.} \]

Admission & Awards and Curriculum Committee

REVISIONS TO THE MASTER OF MANAGEMENT

See Appendix A: Master of Management

The Chair of the Senate Curriculum Committee, Mr Ramine Adl, presented.

Ramine Adl
Jan Cioe

\[ \text{That Senate approve the revisions to the Master of Management program and associated new courses brought forward by the Faculty of Management, with the provision that the program undergo a review by the Senate Curriculum Committee within three years of its first intake of students.} \]

Senator Adl noted that the proposal was first proposed in October; the Committee referred the matter back to the Faculty to review material around academic concession and continuation requirements. The Revised proposal was unanimously recommended by the Senate Curriculum Committee.

Dean Sugden noted that the review over the past 2 years has been to address issues around admission and the direction of the program so that it more aligned with the vision of the Faculty of Management. The Faculty wanted to ensure a transformative learning experience. The proposal before Senate had a strong emphasis on leading and managing organizations in a globally connected community. The 25-month part-time program uses a novel delivery method for UBC featuring 3 residencies, and allows those currently employed locally to access the program while still drawing in students from around the world.

Senator Cioe complimented the Faculty for taking both an innovate approach and working with the student body to create the new model.
Senator Robinson asked about the optional six-credit directed studies courses and when students may be interested in taking this opportunity.

Dean Sugden replied that the six-credits was to allow students to advance their understanding a wide variety of areas, be that within a management area, or within another faculty at UBC.

Senator Grant spoke strongly in favour of the proposal and expressed her hope that it could be a prototype for future graduate programs.

Senator Rutherford asked how applicants would be selected into each cohort. What would we do if a student was rejected and asked for detailed reasons why?

Dean Sugden replied that a strong argument can be made for the benefits of a diversity classroom, and we plan to work with applicants to see what cohort would work best for them.

Senator Dods noted that we have cohort models at other Universities and at UBC and this generally did not present a problem.

Senator Phillion noted that the Graduate Curriculum Committee had questions around academic concession and asked how this was reflected in the proposal.

Dean Sugden advised how this was addressed in the proposal under its concession and withdrawal rules, and also by the modularity of the courses. Assessment was by module and those credits can be maintained if a student takes a leave.

Senator Phillion asked how that would work in the cohort-based model.

Dean Sugden advised that if a student took too long of a leave, the faculty may require some additional requirements so that a student was taken back up to speed with the program they were rejoining. This may be additional coursework, or perhaps 1-1 work with a faculty member.

Senator Stuart asked if we could have the suitability language be made more specific/

*By general consent, this section was amended to have its applicability related to the academic misconduct section of the calendar.*

Senator Stuart asked if a budget had been prepared.

Dean Sugden replied that this would not normally be brought to Senate, but that a detailed budget was in development in consultation with the University’s Finance office.
Senator Phillion asked if we still had the ability to offer Accounting at the graduate level given recent difficulties at the senior undergraduate level.

   Dean Sugden replied that we were still offering accounting at the senior undergraduate level, just in a different way than before.

Senator Roberts asked why the calendar program requirements were so sparse.

   Senator Sugden noted that this was standard for graduate programs.

Senator Stuart asked if we would accept a student without a competitive GMAT if they were stronger in other areas.

   The Associate Register, Mr Eaton, noted that the Dean had discretion to admit extraordinary candidates despite their GMAT scores under the University’s general policy on admissions.

   Approved

**Agenda Committee**

The Chair of the Senate Agenda Committee, Ms Laura Patterson, presented.

**DELEGATION TO AGENDA COMMITTEE**

   Laura Patterson
   Jan Cioe

   } That Section 27 of the Rules and Procedures of Senate be amended to add the following new subsection (d)

   “Agenda Committee (to - by a resolution of ¾ in favour when a quorum is established as being present - approve any matter - except for amendments to the Rules and Procedures of Senate- on behalf of the Senate during the months of June to August (inclusive). Matters approved under this power must be reported to Senate at its next regular meeting for information.

   NB: 2/3rds majority required.

Senator Patterson advised that this was to allow for urgent but routine business to be considered between Senate meetings.
VICE-CHAIR ELECTION

Laura Patterson
Andre Phillion

{ That Section 7 of the Rules and Procedures of Senate be amended as follows:

“The Senate shall elect one of its members as Vice-Chair to serve as Chair in the absence of the President. Elections shall be held prior to the September Meeting of Senate, and either at or directly following the May meetings of Senate each year. The Academic Vice-President shall be considered to be nominated for the position of Vice-Chair at each election prior to the September meeting. A Vice-Chair shall serve no more than two (2) consecutive terms. In the absence of both the Chair and the Vice-Chair, the standing committee chair present with the longest continuous service on Senate who is not expected to be presenting a report at that meeting shall serve as acting chair of the meeting unless Senate otherwise resolves. In the event of a tie for length of service, the chair of the committee listed first alphabetically by committee name from amongst those tied shall be considered to have the longest continuous service on Senate for the purposes of this rule.”

NB: 2/3rds majority required

Senator Patterson explained the long-standing history of the vice-chair position at the Okanagan Senate.

Curriculum Committee

The Chair of the Senate Curriculum Committee, Mr Ramine Adl, presented.

APRIL CURRICULUM REPORT

See Appendix B: Curriculum Report
That the new courses and program revision brought forward by the Faculty of Arts & Sciences be approved.

Senator Adl briefly outlined the nature of each change proposed.

PARCHMENTS AND TRANSCRIPTS – POLICY AND PRACTICE DISCUSSION

Senator Adl opened discussions, firstly asking on what level of detail should parchment discuss fields of study.

Senator Patterson asked if Senator Adl could briefly summarize each side.

Senator Adl replied that the issue came out of the Irving K Barber School of Arts & Sciences: There is a concern about being too specific on a parchment given that appellations may no longer be useful over time or terminology can become obsolete. On the other hand, some students want to see more specificity for career reasons.

Senator Roberts noted that in some fields, not being confused with other specializations was important.

Senator Dods said that we had to consider how a parchment was being used.

A student senator noted that what was on a transcript was much more important.

Senator Cioe noted that the Registrar had advised that the transcript was much more flexible. He noted that the traditional model only had the degree name. At the same time, people do define themselves often within the context of a discipline, despite how we try to be more and more interdisciplinary. He further suggested that many more people see degree parchments – as they tended to be put on display - rather than transcripts. More people see degrees than transcripts.

Senator Sneg noted that some students just wanted degree names; others wanted more specificity.

A senator noted that when applying for a job in Asia she was actually required to show her degree parchment.

Senator Byron noted his preference to have some level of detail beyond the degree name.

Senator Roberts advised that when applying for US immigration she had to show her diploma and it had to be related to her job.

Senator Stuart asked if Vancouver had a model that could be used.
The Associate Registrar replied that Vancouver had the same degree of inconsistency as the Okanagan campus.

The Registrar advised that fraud was a huge concern with our credentials; we are taking steps to improve our parchment physical design to make them harder to forge. She further stated that having too much on a parchment detracted from its aesthetic value.

Senator Cioe asked about other areas such as level of honours, such as 1st, 2nd, and P class degrees. We had the ability to do so now, but many faculties do not. He argued that the degree programs best informed these decisions.

Senator Phillion agreed that Okanagan degrees should follow the same model and have the same level of information.

A student senator said that students worked hard towards particular programs and we should recognize those on parchments.

Senator Dods argued that we needed ensure an aesthetically pleasing parchment as they were often put on display.

Learning & Research Committee

NEW POLICY O-250: EMERITUS STATUS

See Appendix C: O-250: Emeritus Status

The Chair of the Committee, Dr Peter Arthur, presented.

Peter Arthur 
Carole Robinson 
\{ That Senate approve Policy O-250: Emeritus Status. 

Senator Arthur outlined the basic changes in O-250 versus the previous policy: the position must be tenured, and emeritus status would be withheld until a person retired from academia.

Senator Robinson asked why we would deny someone emeritus status because they are going to another institution.

Senator Arthur advised that a faculty member would have a title to use at that other institution.

Senator Cioe objected to us withholding emeritus titles as they had been earned, and also noted that the policy was unenforceable.

Senator Roberts agreed – what if someone decided to teach 3 years after retiring.
Senator Arthur noted that if someone was resigning to go somewhere else we would likely know, but not if they later took on a position.

Senator Cioe noted that access to email was not a traditional benefit on the Okanagan campus and that it should be.

By general consent the notion of allowing emeriti to retain their email addresses was referred to UBC Information Technology for further consideration.

Senator Tettey asked why Assistant Professors could be given emeritus status as a matter of policy.

Senator Arthur noted that this was a historical artifact. We are now investigating a change to this practice.

Nominating Committee

The Chair of the Senate Nominating Committee, Dr Deborah Roberts, presented.

CHANGES TO COMPOSITION OF SENATE

Deborah Roberts  Peter Arthur  

That Senate approve the revisions to the composition of Senate set out in the attached document, effective 1 September 2014."

Senator Roberts advised that this change was to add the Vice-Provost Research and a graduate student, and as a result two new faculty members were also to be added to preserve the present ratio of faculty to students to administrators.

Approved

CHANGES TO COMMITTEE COMPOSITIONS AND TERMS OF REFERENCE

See Appendix D: Committee Terms of Reference

Deborah Roberts  Jan Cioe  

That Senate approve the revisions to the compositions and Terms of Reference of the Senate Academic Policy Committee, Admissions and Awards Committee, Curriculum Committee, and Learning and Research Committee as set out in the attached document, effective 1 September

Approved
REPLACEMENT OF STUDENT SENATOR ON CAMPUS MASTER PLAN STEERING COMMITTEE

Deborah Roberts
Sarah Smith

That Senate appoint Ms Shira Sneg to serve as the student representative to the UBC Okanagan Master Plan Steering Committee until such time as the Committee’s work is completed, or until replaced.

Other Business

Senator Buszard expressed her thanks to President Toope on the occasion of his last Senate meeting for his work for UBC, the Okanagan campus and chairing of the Okanagan Senate.

Adjournment

There being no further business, the meeting was adjourned at 4:59 pm.
Appendix A: Master of Management

Program Change:

Faculty of Management -> Master of Management

New Courses:

MGMT 534 (0.5-2) Regional Development and Globalization
MGMT 535 (1.5) Approaches to Learning and Research
MGMT 536 (1.5-9) Enterprise and Innovation
MGMT 537 (0.5-3) Leading and Citizenship
MGMT 538 (0.5-1.5) Communicating
MGMT 539 (0.5-1.5) Moral Management
MGMT 540 (0.5-1.5) Information Technology
MGMT 541 (0.5-1.5) Practical Research Methods
MGMT 542 (0.5-1.5) Career Development
MGMT 543 (0.5-3) Managing Change
MGMT 544 (1.5-6) Applied Project
MGMT 545 (6) Directed Study
Appendix B: Curriculum Report

Faculty of Arts & Sciences

Program Change:
Bachelor of Science -> Major In Biochemistry

New Courses:
GEOG 367 (3) Energy Resources Management
EESC 367 (3) Energy Resources Management
POLI 317(3) Politics of sub-Saharan Africa
Appendix C: Policy O-250: Emeritus Status

Please see the Secretary for the formal version of Policy O-250. The following is an excerpt of the key text:

1. To be eligible for emeritus status, an individual must:
   a. Have a combined age at retirement/resignation plus years of full-time service to the University of 70 or more;
   b. Have held a full-time tenured position at the rank of Professor, Professor of Teaching, Associate Professor, Assistant Professor or Senior Instructor. Librarians must have held a Confirmed appointment; and
   c. Not be retiring or resigning from the University in order to take up a faculty appointment in another university. If an individual is retiring or resigning from the University in order to take up such appointment, he or she may be considered for emeritus status once he or she has retired or resigned from that or any other such subsequent appointment.

2. Emeritus status shall generally result in a title that corresponds with a person’s rank and appointment at the time of retirement or resignation with the word “Emeritus” or “Emerita” (at the individual’s preference) added thereafter; however, a retiring or resigning employee may specify a previously-held appointment (e.g., in another department or discipline) if he or she views it as more appropriate.

3. Should a person eligible for emeritus status have also held an administrative position as a President, Vice-President, Registrar, or Dean of the University, they shall have the option of specifying this title as the basis of their emeritus title in lieu of the title corresponding to their academic appointment at the time of retirement or resignation.

4. At the completion of their final term of office, a former chancellor shall automatically be granted emeritus status and the rank of Chancellor Emeritus.

5. Individuals who did not meet the eligibility for emeritus status set out in Section 1 at the time of their retirement or resignation, but who subsequently do so may apply for the status to be granted.

6. Senate, at its discretion, may decide under exceptional circumstances, not to grant emeritus status or to revoke emeritus status from an individual.

7. The responsible committee shall establish procedures under this policy for the recommendation and consideration of emeritus status and for appealing a negative recommendation.
Appendix D: Committee Terms of Reference

Academic Building and Resources Committee

Responsible for recommending the following to Senate:
- An annual report outlining the work of the Committee and the physical and budget resources available for the development and maintenance of the campus.

Delegated authority over the following by Senate:
- Reviewing and monitoring the implementation of the Campus Master Plan;
- Recommending priorities on new academic buildings with consideration for the needs of academic and non-academic buildings, balance between type of teaching spaces, and relationship to physical plant and planning; and
- Reviewing the impact of every development, whether building or landscape, on the total teaching and academic resource.

Composition: The membership of this committee shall be the same as the membership of the Okanagan Sub-Committee of the Budget Committee of the Council of Senates.

Academic Policy Committee

Responsible for recommending the following to Senate:
- Significant matters of academic policy and general academic regulations, if such matters are not explicitly covered by the terms of reference of another committee of Senate; and
- Proposals for the organization or re-organization of academic units.

Composition:

Elected from Senate
- Faculty Members or Deans (6)
- Students (3)

Ex Officio
- Chancellor
- President, or in his or her absence, the Deputy Vice-Chancellor
- Provost
- Registrar or designate (non-voting)

Admissions and Awards Committee

Responsible for recommending the following to Senate: Admission and transfer policies;
- Campus, Faculty, degree program, and yearly enrolment targets for new and continuing students; and
- Awards policy and approval.
Delegated authority over the following by Senate: Appeals of Admissions/Readmissions decisions; decisions made on appeals brought before the Committee are reported to Senate for information on an annual basis:

- Approval of student exchange agreements with other institutions for Okanagan campus;
- Appeals of transfer credit decisions; and
- Consideration of applications for admission and transfer that are not clearly resolvable under the policies governing admission.

Composition: *Elected from Senate*
- Faculty Members or Deans (4)
- Students (2)
- Convocation (1)

*Ex Officio*
- Chancellor
- President, or in his or her absence, the Deputy Vice-Chancellor
- Provost (not a member when considering appeals)
- One Dean (or their designated representative) from each Faculty; Deans or designates will recuse themselves from the hearing of student appeals if the decision under appeal is from their own faculty.
- Graduate Studies Representative (faculty member)
- Registrar or designate (non-voting)

Quorum: 6 voting members

**Agenda Committee**

Responsible for recommending the following to Senate:

- An agenda for Senate meetings, including time limits for debates for any item on a Senate agenda except the consideration of the agenda itself;
- Rules and Procedures of Senate; and
- Matters relating to the Council of Senates if not under the terms of reference of another committee of Senate.

Composition:
*Elected from Senate*
- Students (2)

*Ex Officio*
- Chancellor
- President, or in his or her absence, the Deputy Vice-Chancellor
- Vice-Chair of Senate
- Chairs of all other standing committees of Senate
- Registrar or designate (non-voting)

**Appeals of Standing and Discipline Committee**
Delegated authority over the following by Senate:
• Appeals of decisions of the President on student discipline;
• Appeals of final decisions of Faculties on academic standing; and
• Appeals of final decisions of Faculties on promotion/advancement.

Composition:
*Elected from Senate*
- Faculty Members (5)
- Students (3)
- Convocation (1)

*Ex Officio*
- Registrar or designate (non-voting)

Quorum: 4 voting members

**Curriculum Committee**

Responsible for recommending the following to Senate:
• Creation of new or changes to degrees, programs, courses, faculty requirements, and any associated policies;
• Discontinuation of degrees, diplomas, certificates, and programs; and
• Materials presented on credentials (including degree, diploma, and certificate parchments, and students' transcripts of academic record).

Delegated authority over the following by Senate:
• Approval of minor changes to existing degree, diploma, certificate, program, faculty, and course requirements;
• Approval of minor changes to existing credentials;
• Additions and deletions of, and changes to, transcript notations; and discontinuation of courses.

Composition: *Elected from Senate*
- Faculty Members or Deans (5)
- Students (2)

*Ex Officio*
- Chancellor
- President, or in his or her absence, the Deputy Vice-Chancellor
- Provost
- Faculty Curriculum Chairs (1 per Faculty)
- Graduate Studies Representative (faculty member)
- Registrar or designate (non-voting)

*Co-opted (as approved by Senate)*
• One graduate student

Quorum: 7 voting members

Learning and Research Committee

Responsible for recommending the following to Senate:
• Matters relating to the learning and research environment, including – but not limited to – the Strategic Research Plan, the Academic Plan, and strategic learning initiatives;
• The granting of honorary degrees and emeritus status, and any associated policies;
• Matters relating to Meetings of the Convocation and tributes;
• Matters relating to international programs and initiatives; and
• Matters relating to the management and conduct of the Library.

Composition: Elected from Senate
• Faculty Members or Deans (5)
• Students (2)
• Graduate Student (1)
• Convocation (1)

Ex Officio
• Chancellor
• President
• Deputy Vice-Chancellor
• Provost and Vice-Principal Academic
• Dean of the College of Graduate Studies and Vice-Provost, Research
• Vice-Principal, Research
• Associate Vice-President Students (non-voting; does not participate when considering matters relating to honorary degrees or emeritus status)
• Chief Librarian, Okanagan Campus (non-voting; does not participate when considering matters relating to honorary degrees or emeritus status)
• Director, Centre for Teaching and Learning (voting)
• Director of Ceremonies (non-voting; only participates when considering matters related to honorary degrees)
• Registrar or designate (non-voting)

Nominating Committee

Responsible for recommending the following to Senate:
• Committee Terms of Reference;
• Establishment of standing and ad-hoc committees of Senate;
• The elected membership of Senate committees and other bodies with Senators as elected or appointed members;
• Academic Administrative Appointment policies; and,
• The composition of Senate.
Composition:

*Elected from Senate*
- Senators (non-student) (5)
- Students (2)

*Ex Officio*
- Chancellor
- President
- Registrar or designate (non-voting)