The Okanagan Senate

MINUTES

FIFTH REGULAR MEETING OF THE 2011/2012 ACADEMIC YEAR

25 January 2012 | 3:30 – 5:30 p.m. | ASC 130

Present: Prof. Stephen J. Toope (President and Chair); Dr. Doug Owram (Deputy Vice-Chancellor and Vice-Chair); Mr. Ramine Adl; Dr. Linda Allan; Mr. Morgan Andreychuk; Dr. Peter Arthur; Dr. Philip Balcaen; Dr. Gordon Binsted; Dr. Lynn Bosetti; Dr. Ernest Alan Broome; Ms. Melia Campos; Dr. Kenneth Carlaw; Mr. Kirk Chavarie; Dr. Jan Cioe; Mr. Ian Cull; Dr. Fes deScally; Dr. R. Robin Dods; Mr. John Fache; Ms. Mayling Fennell; Mr. Jordan Haynes; Ms. Fern Helfand; Dr. Kasun Hewage; Dr. Sandy Hilton; Dr. Jim Johnson; Dr. Carolyn Labun; Dr. Cynthia Mathieson; Mr. Josiah McDermott; Dr. Abbas Milani; Ms. Darby Milner; Dr. Daniel Murray; Dr. Ben Nilson; Mr. Kyle Nolan; Dr. Gurupdesh Pandher; Ms. Laura Patterson; Dr. Andre Phillion; Dr. Wesley Pue; Dr. Deborah Roberts; Dr. Carole Robinson; Dr. Dwayne Tannant; Dr. Wisdom Tettey; Mr. Calvin Wain; Dr. Greg Wetterstrand

Regrets: Ms. Cara Bonini (Leave); Ms. Melody Burton; Mr. Christopher Gorman; Dr. Miriam Grant; Dr. Eric Hall; Ms. Kaitlyn Levy; Ms. Sarah Morgan-Silvester; Mr. James Ridge; Dr. Carol Scarff; Dr. Paul van Donkelaar; Ms. Kristin Vidi; Dr. Spiro Yannacopoulos

Senate Secretariat: Mr. Christopher Eaton; Ms. Nathalie Hager; Mr. Steve Siblock (Recording Secretary)

Call to Order: President Toope called the meeting to order at 3:32 p.m.
1. Minutes of the Previous Meeting

   Dr. J. Cioe; Dr. D. Tannant 

   That the minutes of the meeting of December 15, 2011 be approved as circulated.

   Approved.

2. Business Arising from the Minutes

   The Chair noted there was no business arising from the previous Minutes.

3. President’s Comments and Related Questions

   The President extended his thanks to Dr. Jan Cioe for presiding as Chair at the December 15, 2011 Senate meeting.

   Professor Toope provided an update on the search for a successor to Deputy Vice-Chancellor Doug Owram, stating that a recommendation would be made at the Feb 2, 2012 Board meeting. An announcement would be made after the recommendation from the Committee was confirmed by the Board. He also provided Senate with an update to the search which was underway for new Vice-President, Communications and Community Partnership, which was moving into a second round of interviews with a recommendation expected in mid-February. Lastly, a process of consideration of reappointment for the UBC Vancouver Provost and Vice-President Academic, Dr. Farrar, would be occurring over the next couple of months.

   Speaking to the budget, President Toope emphasized its stability, describing the overall budget situation as “healthy, not wealthy” for both campuses. He indicated that the expected government grant would not increase, and that there were no indications at this time of any cuts to Education grants. Another budgetary pressure was a cap on the increase in domestic student tuition of 2 percent, which does not fully accommodate inflationary pressures. He noted that it was likely there would be an opportunity for all public sector employers to move beyond the current freeze on wage increases, but any modest increases would not be provided by the Province and would need to be funded through the current operating budget. Savings would need to be created in order to cover the costs of any negotiated increases in each of the employment groups.

   In his capacity as Board Chair of the Association of Universities and Colleges of Canada (AUCC), Professor Toope provided an overview of the following activities:

   - A significant meeting of 55 leaders from 36 AUCC member institutions across Canada occurred in early December, resulting in recognition of mental health issues and challenges for staff, faculty, and students at Canadian universities. AUCC has formed a working group to report back to the AUCC Board to...
recommend collective approaches to campus mental health issues. At UBC, the VP Students’ portfolio was spearheading in part major initiatives for both campuses to reflect the societal concerns of the realities of mental health problems. He acknowledged a generous gift of one million dollars from Bell Canada for a project focused on providing personalized on-line support for adolescents experiencing mental health problems.

- The AUCC was also focusing on questions of K-12 education for Aboriginal students. The AUCC hosted a live webinar bringing together Indigenous high-school students with Assembly of First Nations Chief Shawn Atleo to hear their aspirations and hopes for post-secondary education. The AUCC and the Assembly of First Nations would continue to work together to help generate ideas to improve post-secondary access to Indigenous students.

- A National Advocacy Day is being sponsored by the AUCC on January 31, bringing together university leaders, Ministers, parliamentarians and officials, and private sector supporters with the objective of highlighting to the Federal government how universities are driving innovation and research and creating collaborative partnerships.

The President reported on two meetings in Vancouver with the Prime Minister, one of which was with the “U15” group of Canada’s fifteen leading research-intensive universities, and described them as very positive meetings, in which the Prime Minister spoke only in an approving manner about the universities. Data have shown that universities across the country have done a good job of creating and disseminating ideas that are being picked up by the private sector to benefit the economy. While there is pressure on the Federal budget, the AUCC has launched a coordinated effort across the country to make the case that core granting functions of the Granting Councils for research should be protected.

President Toope is co-chairing a Canada West task force on competitive arrangements for inter-university sport, comprised of five University Presidents and five Athletic Directors. The focus of their efforts is to make recommendations to Canada West and then to Canadian Interuniversity Sport (CIS) which are designed to help Canadian universities retain Canada’s top athletes.

Dr. Cioe posed a question regarding a news item appearing in the Kelowna Capital News referring to a change in UBC admissions policies. Professor Toope indicated that a broad-based admissions process had proven to be successful as a pilot in the Sauder School of Business and other professional programs. For core undergraduate programs, a determination was made that there was an efficient way to roll-out this admissions process across other faculties in Vancouver, the goal being to reduce cutoff admissions percentages which are very high, and provide a mix of students to further enrich the classroom environment. Deputy Vice-Chancellor Dr. Owram added that adopting broad-based admissions practices would be a natural
progression for the Okanagan campus now that enrolment maximums were being reached. The Provost, Dr. Wesley Pue, indicated that the source of confusion was a news story taken from a Vancouver-only press release which had been incorrectly reported by the local Kelowna press.

4. Deputy Vice-Chancellor’s Remarks

Dr. Owram thanked the assembly for electing him as Vice-Chair of Senate.

He advised Senate that a professional space audit has been completed on campus with a report due in the next few weeks. This report will have a very strong influence on the allocation of space which will be used to help balance several conflicting priorities on campus.

He also reported that the University has received a one-million dollar contribution from an Alumnus donor purposed to name the atrium of the Engineering, Management and Education building, and that a reception would be forthcoming. Dr. Owram also welcomed the students in the Southern Medical Program, who are now on campus enjoying the facilities of the new Health Sciences Centre.

UBC Okanagan has fostered a positive relationship with the University of York in the United Kingdom, and is in the final stages of setting up a student mobility agreement. The first discipline in the agreement is anticipated to be Chemistry, with anticipated agreements moving into other sciences and faculties.

Dr. Owram reported that the University was in the final stages of setting up a fund to support visiting international scholars, enabling the University to invite and host distinguished faculty and researchers on campus. In response to a question from Dr. Pandher, Dr. Owram indicated that the intent was to provide for shorter-term visitations.

Dr. Phillion enquired whether the space audit would be a public document. Dr. Owram responded in the affirmative, and stated that it should be in a format which would be publishable online.

Dr. Cioe enquired what the mechanism would be once the space audit report is published. Dr. Pue added that the needs would be brought into line with Government of British Columbia space standards, and that a wide circulation of the report would be critical to ensure that all corrections and oversights are identified. Dr. Cioe remarked that utilization of the residence facilities in the summer should not be overlooked.

In response to a question, Dr. Pue clarified that the University’s own space planning professionals from the Vancouver campus were performing the space audit, and that their care for and understanding of the academic environment was a positive factor.
In response to a question regarding the financing of buildings on campus, Dr. Owram explained that funding was based on a long-term interest rate charged from within UBC itself. President Toope added that the rate used had been the result of a detailed and robust consultation process.

5. **Report from the Agenda Committee**

Mr. Calvin Wain presented the report, outlining the meeting dates of the Okanagan Senate for the 2012-2013 Academic Year.

- **Mr. C. Wain; Dr. P. Arthur**
  - That Senate approves the Okanagan Senate meeting dates for the 2012-2013 Academic Year as proposed.
  - Approved.

6. **Report from the Curriculum Committee**

Dr. Dwayne Tannant presented the report, outlining curriculum proposals from the Faculties of Arts and Sciences, Creative and Critical Studies, and Education.

- **Dr. D. Tannant; Dr. W. Tettey**
  - That Senate approve the new courses brought forward by the Faculties of Arts and Sciences, Creative and Critical Studies, and Education as set out in the attached documents.
  - Approved.

7. **Report from the Nominating Committee**

Dr. Gurupdesh Pander presented the report outlining routine adjustments to Senate Subcommittee memberships.

- **Dr. G. Pandher; Dr. D. Tannant**
  - That Mr. Kyle Nolan, Graduate Student Representative, be named to the Agenda Committee to fill a vacancy;
  - and
  - That Mr. Kyle Nolan, Graduate Student Representative, be named to the Okanagan Senate Council Representative Committee Five to fill a vacancy.
  - Approved.

Dr. Pandher presented the report outlining amendments to Joint Senate and Board Policies: Policy #17 - Appointment of Registrar and Librarians, and Policy # 18 – Appointment of Designated Senior Academic Administrators.
Dr. G. Pandher; Dr. J. Cioe} That Senate approve the amendments to Policy #17 – Appointment of Registrar and Librarians (Joint Senate and Board Policy); and to Policy #18 – Appointment of Designated Academic Administrators (Joint Senate and Board Policy) as received by University Counsel and as presented in the attached document.

Approved.

8. Report from the Deputy Vice-Chancellor

Dr. Owram indicated that the overall budget is stable, and that PSA and merit increases were being funded through the central budget rather than through the Faculty budgets. Most faculties would be able to add new strategic positions. The campus is now near the end of the budget development process. The University anticipates a zero grant increase and a tuition increase limited to two percent; PSA and merit increases are unfunded, resulting in an incremental decline of the budget. The largest drag on the budget is capital debt around buildings. The reduction of debt allows for savings on interest charges, allowing for strategic hiring in certain cases.

In response to a question from Dr. Cioe, Dr. Owram confirmed that strategic hiring positions were new and not reflective of those previously announced.

Dr. Owram outlined the capital debt would be down to approximately $34 million, down from $50 million in the original 2005-2006 plan. Dr. Dods applauded the resulting campus improvements and the debt reduction effort, a comment which also evoked the praise of Professor Toope for the progress made to date.

Regarding capital priorities, Dr. Owram indicated that the space audit would primarily dictate priorities, but that the campus priorities continue to be library space, theatre space, combined space for health programs, and generic classroom space. Dr. Cioe and Dr. Dods added that there were other models of generic classroom space, and emphasized the importance of surveying faculty members for the types of classroom space required.

9. Report from the Provost

Dr. Pue confirmed the importance of a wide distribution of the upcoming Space Audit report, indicating the necessity to correct any information at the Faculty level when it is distributed for review.

Dr. Pue provided an update on three Dean searches currently underway. For the Dean of the Faculty of Applied Science, the search committee is being co-chaired by the Vancouver and Okanagan Provosts and is underway. In the Faculty of Health and Social Development, Dr. Gordon Binsted is currently the Acting Dean; the
committee has been constituted and is making good progress. In the Faculty of Management, Dr. Spiro Yannacopoulos is standing as Acting Dean as well as Director of the Engineering department; the process of building the search committee has begun but the committee has not yet been constituted.

Dr. Pue spoke to the topic of Strategic Enrolment Management (SEM). He recounted that government targets have been met at an extraordinary pace, and enrolment management must now balance admissions targets across the campus in a deliberate manner. An Institutional Research Unit has been established which provides reports regularly to the Committee of Deans to ensure that resources assigned to teaching units are in line with enrolments.

Dr. Pue outlined the preparations being undertaken to move to a holistic admissions model, including presentations and consultations being held on campus, indicating that the competitiveness of admission to UBC Okanagan required a change in the selection process used for applicants.

Reporting on the portfolio of the Vice-Provost Research and Dean of the College of Graduate studies (Dr. Miriam Grant), Dr. Pue noted that Dr. Grant is working to enhance the office of Research Services and is looking for input from the academic community, and is looking for ways to enhance the support of graduate students on campus, including the expansion of research and economic partnerships.

In response to a question from Dr. Cioe regarding the multi-campus model for the Faculty of Applied Science, Dr. Pue recounted the current situation involves a single Faculty across two campuses, with curriculum approved locally and a budget firewall that prevents transferring monies from Vancouver. While some faculty may find they derive strength from the association with their colleagues in Vancouver, there is no consensus at this stage, and the necessary conversations have been initiated. These talks will continue to unfold as the School of Engineering goes through an external review process beginning in mid-February. Dr. Owram added that during the selection process of the next Dean, any candidates coming into the position would need to be open to a natural evolution of the structure of the Faculty.

Mr. Andreychuk enquired whether a UBC degree in Engineering coming from UBC Okanagan may be looked upon differently; Dr. Owram responded that a degree from UBC is consistent, but it was the Faculty structure that differed.

In response to a question from Dr. Cioe, Dr. Pue confirmed that the holistic admissions policy would be confirmed at Senate. On the topic of SEM, Dr. Pue indicated that the success of this type of enrolment management was dependent on having an accurate model which will successfully predict the transference of admissions offers into registrations.

Professor Toope responded to a question from Dr. Dods, indicating that as a system,
UBC has been overproducing enrolments by three to four percent for a number of years, resulting in having slightly more students than are funded.

In response to a question from Dr. Pandher, Dr. Pue emphasized the importance of having a dynamic SEM model that responds to the observed enrolment behavior of individual Faculties or departments, and cannot be a static model which does not adjust over time.

Dr. Pue reviewed the importance of matching enrolment targets with the core budget from government, as students enrolled above the levels provided in the block grant are not funded and over time, students would be underserviced when taking into account student services, housing and the basic infrastructure of the campus.

Dr. Hilton inquired whether the block grant is reduced if student enrolment targets are not met. Dr. Owram indicated that the government would likely respond with a reduced grant if a recurring number of seats below target were not filled.

10. Report from the Associate Vice-President and Registrar

Mr. Christopher Eaton presented the report for information in the absence of the Associate Vice-President and Registrar. The key dates for the Academic Year 2012-2013 were presented, developed by Enrolment Services according to the rules established by Senate.

11. Motion from the UBC Students’ Union Okanagan (UBCSUO)

Mr. Kirk Chavarie, President of the UBCSUO and Student Senator-at-large, presented a motion requesting that Senate grant a day of academic concession on February 1st, 2012 to coincide with the Canadian Federation of Students’ National Day of Action, aiming to raise public awareness about the role of post-secondary education and to persuade governments to reinvest in affordable, high-quality public education. The original motion follows:

Mr. K. Chavarie; Dr. J. Cioe

That the UBC Okanagan Senate provide academic amnesty for those students who wish to participate in campus events as part of the National Day of Action on Wednesday, February 1, 2012 and that professors make flexible alternate arrangements, where academically possible, including re-scheduling examinations and the deadlines for submission of assignments, and provide reasonable access to materials covered during lectures for students who are absent from classes on February 1st, 2012, so that they may freely participate in the Day of Action with no fear of academic repercussions.

Discussion from the floor of Senate resulted in amendments intended to keep the language consistent with terminology used in the University Calendar, and to
remove some of the specificity in what was deemed to be an academic concession.

The Chair called for a vote on the amendments to the original motion as follows:

Dr. S. Hilton; Dr. C. Robinson  

That the original motion be amended to replace the word “amnesty” with “concession”, and to strike the phrase “including re-scheduling examinations and the deadlines for submission of assignments, and provide reasonable access to materials covered during lectures”.

Approved by majority vote.

The Chair called for a vote on the final amended motion as follows:

Mr. K. Chavarie; Dr. J. Cioe  

That the UBC Okanagan Senate provide academic concession for those students who wish to participate in campus events as part of the National Day of Action on Wednesday, February 1, 2012 and that professors make flexible alternate arrangements, where academically possible, for students who are absent from classes on February 1st, 2012, so that they may freely participate in the Day of Action with no fear of academic repercussions.

Approved unanimously.

12. Other Business

Mr. Christopher Eaton, acting as Secretary of Senate, called for the following motion:

Dr. K. Carlaw; Dr. W. Tettey  

That Senate approve the election of Mr. John Fache as the student representative of the Faculty of Creative and Critical Studies, replacing Mr. Yaw Obrenu-Yamoah, as recommended by the UBC Students’ Union Okanagan (UBCSUO) effective until March 31, 2012 and thereafter until replaced.

Approved.

Adjournment: There being no further business, the Chair adjourned the meeting at 4:58 p.m.

Next Meeting: Wednesday, February 29, 2012
Appendix A

Faculty of Arts and Sciences

New Course

INDG 405 (3) Indigenous Education: History and Revitalization

Faculty of Creative and Critical Studies

New Courses

CULT 215 (3) Cultural Industries
CULT 312 (3) Internet Culture

Faculty of Education

New Course

EDUC 432 (3) Assessment for Learning in the Secondary Classroom