



THE UNIVERSITY OF BRITISH COLUMBIA

Vancouver Senate Secretariat
Senate and Curriculum Services
Enrolment Services
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VANCOUVER SENATE

MINUTES OF APRIL 22, 1992

Attendance

Present: President D. W. Strangway (Chairman), Chancellor L. R. Peterson, Vice-President D. R. Birch, Mr. J. D. Adler, Mr. S. Alsgard, Dr. A. P. Autor, Mr. J. A. Banfield, Mr. S. W. Baumber, Miss K. Bentsen, Dean C. S. Binkley, Dr. L. L. Bongie, Dr. M. A. Boyd, Dr. D. M. Brunette, Mr. B. D. Burgess, Mr. R. Bush, Dr. D. G. A. Carter, Professor E. A. Carty, Dr. T. S. Cook, Mr. N. A. Davidson, Dr. K. Dawson, Dr. J. D. Dennison, Dr. G. W. Eaton, Dr. A. J. Elder, Miss C. J. Forsythe, Mr. Mr. Y. L. Fulmer, Mr. M. A. Fuoss, Mr. E. B. Goehring, Dean J. R. Grace, Dr. S. E. Grace, Dr. R. D. Guy, Dr. M. M. Klawe, Mr. O. C. W. Lau, Dr. S. C. Lindstrom, Mr. S. Lu, Dr. D. M. Lyster, Dr. H. McDonald, Dean J. H. McNeill, Mr. W. B. McNulty, Dean A. Meisen, Dr. L. Paszner, Ms. B. M. Peterson, Professor R. S. Reid, Dr. P. Resnick, Dean J. F. Richards, Dean P. B. Robertson, Mr. M. M. Ryan, Mr. A. J. Scow, Mr. C. M. Sing, Dr. C. E. Slonecker, Dr. L. de Sobrino, Mr. M. Sugimoto, Mr. G. A. Thom, Dr. W. Uegama, Dr. J. Vanderstoep, Dr. J. M. Varah, Dr. D. A. Wehrung, Dr. R. M. Will, Dr. D. Ll. Williams, Mr. E. C. H. Woo, Ms. N. E. Woo, Dr. W. C. Wright, Jr.

Regrets: Mr. D. A. Anderson, Professor P. L. Bryden, Dr. R. L. Chase, Dr. S. Cherry, Dean M. A. Goldberg, Dr. S. W. Hamilton, Rev. J. Hanrahan, Dean M. J. Hollenberg, Dr. M. Isaacson, Dr. J. G. T. Kelsey, Mr. D. K. Leung, Dean M. P. Marchak, Dean B. C. McBride, Dr. J. A. McLean, Dr. A. G. Mitchell, Dr. R. J. Patrick, Dr. G. G. E. Scudder, Dean N. Sheehan, Dean C. L. Smith, Dr. R. C. Tees, Dr. L. J. Stan, Dr. A. Van Seters, Mr. L. Waldman.

Senate membership

- i) Declaration of Vacancy (*University Act*, section 35(6))

Mr. S. W. Mak - student representative of the Faculty of Applied Science

ii) **Introduction of Student Senators**

The Chairman introduced and welcomed to Senate the following student senators, elected to serve on Senate for one year from April 1, 1992 to March 31, 1993 (one representative elected by each Faculty + five members at-large):

Agricultural Sciences: Mr. D.'A. C. Boulton, Second Year Agricultural Sciences

Applied Science: Mr. J. Skorpil, Third Year Applied Science

Arts: Miss K. Bentsen, Fourth Year Arts

Commerce & Business Administration: Mr. M. A. Fuoss, Second Year Commerce & Business Administration

Dentistry: Mr. B. D. Burgess, Third Year Dentistry

Education: Mr. J. D. Adler, First Year Education

Forestry: Mr. S. W. Baumber, Third Year Forestry

Graduate Studies: Mr. E. B. Goehring, Ph.D. Candidate in Geography

Law: Mr. L. Waldman, Combined M.B.A./LL.B. program

Medicine: Mr. S. H. Lu, Second Year Medicine

Pharmaceutical Sciences: Mr. E. C. H. Woo, Third Year Pharmaceutical Sciences

Science: Mr. C. M. Sing, Third Year Science

Members at-large:

Mr. D. A. Dymont, Fourth Year Science

Miss C. J. Forsythe, Third Year Arts

Mr. Y. L. Fulmer, First Year Arts (pre-Commerce)

Mr. O. C. W. Lau, Third Year Science

Mr. D. K. Leung, Third Year Applied Science

Minutes of the previous meeting

<i>Mr. Thom</i>	}	<i>That the minutes of the seventh regular meeting of Senate for the Session 1991-92, having been circulated, be taken as read and adopted.</i>
<i>Dr. Resnick</i>		

Carried.

Business Arising from the Minutes

SENATE NOMINATING COMMITTEE MEMBERSHIP (P.10289)

Two student vacancies on the Senate Nominating Committee had been declared at the previous meeting.

Mr. Orvin Lau and Mr. Lorne Waldman were nominated to fill the vacancies.

<i>Mr. Fulmer</i>	}	<i>That nominations close.</i>
<i>Mr. Goehring</i>		

Carried.

There being no further nominations, Mr. Lau and Mr. Waldman were declared elected.

Chairman's Remarks and Related Questions

President Strangway referred briefly to the budget situation for 1992- 93 and stated that it would be a difficult year in terms of the choices that would have to be made in view of the basic budget handed down by the provincial government.

Ms. Peterson referred to a letter dated March 26th, circulated to all faculty, which listed a number of buildings that will go ahead, and asked why Phase I of the Library was not on the list. President Strangway responded that the list was for buildings that are funded by the government capital program. Since the funds for the Library are to come from fund-raising and matching funds it was not on the list.

From the Board of Governors

NOTIFICATION OF APPROVAL IN PRINCIPLE OF SENATE RECOMMENDATIONS

subject to the following proviso (where applicable) i.e. that none of the programs be implemented without formal reference to the President; and that the Deans and Heads concerned with new programs be asked to indicate the space requirements, if any, of such new programs.

- i. Curriculum proposals from the Faculties of: Agricultural Sciences (with the exception of the Landscape Architecture proposals), Applied Science, Arts (with the exception of German 403), Commerce and Business Administration (with the exception of the statement that transfer students must also achieve a satisfactory score on the LPI), Forestry (curriculum and a new program in Conservation, Recreation and Natural Areas Management subject to satisfactory consultation with Biology), and Graduate Studies (with the exception of the Forestry proposals). (pp.10229 55)
- ii. Enrolment quotas and controls for 1992/93 (pp.10271 73)
- iii. Proposal of the Faculty of Pharmaceutical Sciences to establish a Chair in Pharmacy Administration. (p.10279)
- iv. Enrolment quota of 150 new students in the first year of the B.Sc. (Agr.) program. (pp.10291-2)
- v. Proposal of the Faculties of Agricultural Sciences and Arts that the administrative responsibility for the School of Family and Nutritional Sciences be transferred from the Faculty of Arts to the Faculty of Agricultural Sciences as of April 1, 1992. (pp.10294- 5)

Reports of Committees of Senate

ADMISSIONS COMMITTEE

Dr. Will, Chair of the Committee, presented the report.

Principles and Guidelines prepared by the British Columbia Council on Admission and Transfer
Dr. Will explained to Senate that in 1976 Senate had approved guidelines on transfer credit which had been developed under the auspices of the old Academic Council. Over the past two years, the British Columbia Council on Admission and Transfer, with representation from UBC, had been working on those guidelines, and had produced a revised statement.

The Committee recommended approval of the document *Principles and Guidelines* (see Appendix A), on the understanding that the intention of the second paragraph of Guideline 7 is not to request the universities to establish specific and separate enrolment quotas for each college offering one-of-a-kind programs. Correspondence with the Council on this point suggests the appropriateness of this proviso. Dr. Will stated that the Committee's interpretation of the wording was that the universities were being encouraged to establish particular quotas with particular colleges with respect to some of the professional programs, which would mean that a student could be admitted from one college with a lower grade point average than a student from another college because of the quota. He stated that UBC's policy was to establish a quota and to take the best students that apply and the University had therefore taken a strong stand on this issue. Correspondence from the Council indicated that the universities were not being asked to do this but that they were being given the opportunity if they so wished. The Committee had therefore recommended approval with the proviso stated above.

Dr. Will
Dr. Wehrung } *That the Principles and Guidelines of the British Columbia Council on Admission and Transfer be approved, subject to the proviso that the intention of the second paragraph of Guideline 7 is not to request the universities to establish specific and separate enrolment quotas for each college offering one-of-a-kind programs.*

Carried.

FACULTY OF FORESTRY - PROPOSED ENROLMENT QUOTAS FOR 1992-93

The Committee recommended approval of the following quotas:

Course	Credits
B.S.F., B.Sc. (Forestry) (Combined first year admission)	65
B.Sc. (Natural Resources Conservation) (New program for 1992-93)	20
TOTAL	85

Dr. Will
Dr. Guy } *That the enrolment quotas for programs in the Faculty of Forestry be approved.*

Carried.

SCHOOL OF SOCIAL WORK - REVISED ENROLMENT QUOTA

An enrolment quota of 60 was approved by Senate at the February 19, 1992 meeting. Dr. Will explained that this was now considered not to be an appropriate

number and that the School wished it to be changed to 75, which is ten less than last year's quota.

<i>Dr. Will</i>	}	<i>That the enrolment quota for the School of Social Work be revised from 60 to 75.</i>
<i>Dr. Bongie</i>		

Carried.

PROPOSAL FOR A REVISION OF ADMISSION POLICY RELATING TO STUDENTS ENTERING THE UNIVERSITY DIRECTLY FROM GRADE 12

Dr. Will referred to a study done by Walter Sudmant, who is in charge of the University's statistics, which indicated that the number of courses used in calculating gradepoint averages (GPA) could be reduced. As a result of that study an ad hoc committee was established and the report of that committee was distributed to the respective Faculties and was subsequently considered by the Senate Admissions Committee. It was recommended in the report that UBC should in fact follow the lead of a number of other universities by reducing the number of courses required for calculation of the GPA. Before recommending that the current policy be changed, however, the Admissions Committee wished to be sure that such a change would in fact attract those students who will perform best at UBC. Dr. Will stated that this would require further study, including a careful monitoring of the records of 1992-93 applicants, before an appropriate minimum could be established. Dr.

Will urged members of Senate to consider the material circulated very carefully over the summer prior to consideration in the fall. The material (see Appendix 'B') includes a table showing the four grade 12 subjects from which it is proposed that the GPA be calculated for each of the Faculties, should the results of the monitoring of the records of the 1992-93 applicants indicate that this method of calculating the GPA is appropriate.

Budget Committee

Dr. Wehrung, Chair of the Committee, presented the following report which had been circulated for information:

This report summarizes the work of the Committee during the period from April 1991 through March 1992. The Committee met 14 times during this period and discussed a wide variety of issues pertaining to the budget of the University and the impact of those issues on the academic operation.

The Committee had access to large amounts of information for its deliberations including:

UBC Mission Statement and Academic Plan
FY 1990/91 Operating Budget
FY 1990/91 Financial Statements

1992/93 Budget Requests to Provincial Government regarding Operating Grant (Joint Submission of The University President's Council), "Access for All" Program, Teacher Education Expansion Program, and University/College Program

1992/93 Budget Planning Cycle and Instructions to Deans and Academic and Administrative Service Units regarding Their 1992/93 Operating Budget Requests

Historical Time Series Data for UBC and Selected Canadian Universities on:

- General Purpose Operating Expenditures
- General Purpose Operating Income
- Tuition Fees for UBC
- Provincial Funding of British Columbia Universities Faculty and
- Non-Faculty Salaries
- Student/Faculty Ratios

Historical Time Series Data for UBC by Faculty/Department on:

- Objects of Expense
- Faculty and Student Demographics
- Faculty Retirement Schedules
- Academic and Staff Budgeted Positions
- Class Sizes
- FTE Students and Enrolment
- Sponsored Research

Listed below are summaries of some of the major topics on which the Committee advised the President during the past year:

a. Green College

The Committee reviewed the report of the Advisory Committee to Establish Policies for Green College. Discussion focused on the implications to the operating budget for this new initiative. The President indicated that Green College would be funded by an endowment that was being set up for it, and his intention was that there would be no charges incurred to the operating budget for its operation. The Committee endorsed this intention that Green College be self-financing.

b. Inter-University Comparisons of Research Expenditures

The Committee reviewed some statistics and graphs that compared UBC research expenditures from national granting agencies with research expenditures from other Canadian universities. The data showed that UBC exceeds the national average in research grant expenditures per faculty member by 40 percent in the case of NSERC grants, by 15 percent for MRC grants, and by 58 percent for SSHRC grants. These relative positions continue to hold even when size of university is taken into consideration via graphical plots of the data.

c. Class Size Comparisons by Faculties and Departments

The Committee reviewed the distribution of class sizes within each Department and Faculty. Discussion focused on the budgetary implications of very small classes and the justification for large numbers of small classes in selected academic units. Within the University at large, 25% of class sections during 1989/90 had 10 or fewer students, with two Faculties having in excess of 40% of their sections having 10 or fewer students. The estimated median section size during 1989/90 exceeded 33 in four Faculties and fell below 15 in two Faculties. This issue was explored in our discussions under item l. below.

d. Methodology for Counting Graduate Students

Funding for graduate students both within UBC Departments and Faculties and across the Provincial universities is linked to the numbers of graduate students. The Committee discussed the pros and cons of several different methods for counting graduate students during the year. General agreement was reached on an acceptable method that will be implemented within UBC and across the Provincial universities.

e. 1990/91 Year End Financial Position and Financial Statements

In June 1991 the Vice-President Finance first informed the Committee that the University faced a deficit of about \$2.4 million in its operating budget. Later this deficit was reduced to \$2.1 million. Discussion focused on the reasons for the shortfall and whether any of these could have been foreseen and/or prevented.

The Committee passed the following motion:

"That a comparison of budget with actual performance be provided to the Senate Budget Committee before the end of the calendar year in each fiscal year."

The President's Office will endeavour to provide this comparison for the current fiscal year as requested.

The Committee expressed concern about the year-end deficit in the Centre for Continuing Education, but was assured that this deficit would be a first charge to this unit in the following fiscal year.

f. FY 1991/92 Operating Budget

Various aspects of the proposed operating budget for FY 1991/92 were discussed in very general terms over a period of several months, including the priorities and principles that should guide budgetary considerations. More intensive discussions of the budget were held at a series of meetings in June, July, and September 1991.

During these meetings the President's Office proposed that the budget reductions that were required should be covered by making an across-the-board reduction to each of the vice-presidents. Within each vice-presidential area of responsibility the reductions could vary among units.

The Committee reaffirmed its previously stated position that budgetary increases, reallocations, and reductions should be differentiated -- both among the vice-presidents and among the units reporting to each vice-president.

These discussions culminated in a meeting of the Committee on 18 September 1991 at which the Committee passed the following motion:

"The Committee endorses the President's 1991/92 budget strategy with the following reservations:

1. Reductions should have been differentiated among vice-presidents and a greater degree of differentiation reflected in the reductions proposed within each vice-president's portfolio.
2. Reductions proposed among the Faculties should have been made with greater attention paid to the expenditure dollars per weighted full-time equivalent ratios.
3. Larger reductions should have been applied to 'administration' because it is assuming an ever-increasing proportion of the operating budget."

g. Joint 1992/93 Operating Budget Planning Cycle

The President discussed with the Committee the proposed budget-planning cycle for FY 1992/93 and where the Committee's input could be useful in this process. The Committee advised the President's Office in general terms at the meetings prior to this submission and will review this submission subsequently with a view toward next year's submission.

h. Joint Submission of The University Presidents' Council

The Committee discussed the President's submission to the Ministry of Advanced Education, Training, and Technology (joint with the Presidents of Simon Fraser University and the University of Victoria) regarding Provincial funding for FY 1992/93, and advised the President of the Committee's views.

i. Tuition Fee Strategy

The Committee reviewed the President's tuition fee strategy over a 3- year time horizon (1991/92, 1992/93, and 1993/94) which it had endorsed during 1991 and which had been approved by the Board of Governors. This strategy raised tuition fees by 4.5% plus the inflation rate for each of these three years. Discussion focused on the budgetary implications of a possible tuition freeze for 1992/93 based on the election platform of the new Provincial government.

j. Student/Faculty Ratios

The Committee discussed an analysis of undergraduate student to faculty ratios prepared by the budget office. This analysis compared these ratios across UBC Departments and Faculties and their counterparts at Canadian universities. Student/faculty ratios in some academic units appear to be lower at UBC than at many comparable Canadian Universities. Discussion focused on whether UBC should develop a strategy for bringing these ratios into line over time by changing faculty complements or enrolment in selected academic units.

k. "Access for All" Funding

The President's Office discussed with the Committee its strategy for funding from the Provincial government's "Access for All" program, including its desire to obtain funding for 742 undergraduate students who were unfunded during 1990/91.

The strategy of the President's Office included a sharing of resources among relevant Faculties, graduate student financial support, and infrastructure costs. A modified formula for this sharing arrangement was proposed for 1992/93 that would decrease the percentage of Access funding allocated to infrastructure costs from 30% to 25%. In previous years the remaining 70% was split equally between graduate student support and the Faculties.

In order to provide advice regarding the distribution of Access funding, the Committee needs accurate information on graduate enrolment patterns in each Department and Faculty. This information has been difficult to obtain in the past because of difficulties in agreeing upon a methodology for counting graduate students. The Committee will continue its discussions of the relationship between the distribution of Access funding and growth in graduate enrolment.

1. Discussion of Individual Faculty and Non-Faculty Units

Rather than discussing all budgetary units within the University, the Committee decided to focus its efforts on more in-depth discussions of selected Faculty and non-Faculty units. A poll of Committee members identified the Faculties of Agricultural Sciences, Dentistry, and Forestry for in-depth discussions as well as the non-Faculty units of the Development Office, Community Relations, and Information Systems Management.

The administrative heads of each of these units were invited to meet with the Committee to discuss the activities of their units and their budgetary implications. The purpose of examining particular units is to provide a greater understanding of the relationship between the activities of the unit and its funding levels. An extensive list of questions from Committee members was sent to each administrative head before the meetings. Some of these meetings have already been held and the rest will be completed during the Spring. These meetings have been valuable to the Committee in understanding aspects of individual budgetary units that cannot be fully reflected in statistical summaries.

Concluding Statement

The role of the Senate Budget Committee is to advise the President regarding the preparation of the operating budget. The Committee notes that its advice was sought regarding a wide variety of budgetary issues during the past year. In a number of instances, this advice was sought after key decisions had been made rather than involving the Committee as full partners in reaching current decisions. Therefore, the Committee's advice generally does not influence these decisions directly, but is an input into future budgetary decisions. The Committee, in collaboration with the President's Office, is continuing to make progress toward ensuring that consultation and advice take place in a timely manner throughout the year.

The Committee recommends that the President ensure funding be allocated in such a manner so as to maintain the strength and quality of academic programs of the University to the greatest extent possible. Should budget reductions be required, the Committee recommends that they be implemented via differentiated cuts that fall more heavily on non-Faculty units than Faculty units.

In response to a query, Dr. Wehrung stated that the Committee did not intend, by indicating that the cuts should fall more heavily on non-Faculty units than Faculty units, that this included the Library which is neither a Faculty or non-Faculty unit. Speaking

as Chair of the Senate Library Committee, Dr. Grace suggested that as the Budget Committee had recommended that funds be allocated in a manner which would ensure that the strength and quality of academic programs be maintained, it should also be looking very closely at the ability of the Library to deliver support for those programs.

Attention was drawn to the statement that in a number of instances advice was sought after key decisions had been made. Dr. Wehrung explained that, for example, in the case of submissions to the government, the Committee was informed after they had been submitted. The Committee therefore simply discussed the strategy and debated some of the issues and hoped that in future the Committee would have some input prior to decisions being made.

A brief discussion followed in the role of the Committee and its inability to determine whether the advice given to the President had been taken. Dr. Dennison pointed out that the University Act states that the committee shall "assist" the President in the preparation of the university budget, and in his view this meant a cooperative effort where the President with the assistance of the Committee produces the budget.

In response to further queries, Dr. Wehrung stated that even though the committee members had had a number of spirited debates over the budget, they did feel that they were working towards a common end. However, obviously the President and Vice-Presidents had the broader interests of the University to consider.

Library Committee

Dr. Grace, Chair of the Committee, presented the following report which had been circulated:

The Senate Library Committee met seven times during the 1991-92 year. Discussion focussed on the challenges facing the Library, and several librarians made presentations to the Committee on topics of particular interest.

Special presentations to the Committee included reports on the collections budget (A. Jeffreys), the University Archives Report (C. Hives), the Electronic Data Library development proposal (H. Colenbrander), and the situation of Inter-Library Loans at UBC (H. Keate).

There was lively, at times intense, discussion of the following general matters: the University Librarian's draft of her Annual Report to Senate, the Library's draft document on a strategic plan (an executive summary of which was subsequently published in UBC Reports for 9 January 1992), building plans of Phases I and II of the Library, library technology and automation, Inter-Library Loans policies, the Librarian's 1992-93 Budget Submission, and policies regarding fines for late or non-return of library books and materials. Unanimous endorsement was given to the policy that students and faculty have borrowing privileges suspended for failure to return materials within 10 days of a call-in notice. The Committee gave serious attention to the erosion of the Library's operating budget and the immediate consequences for acquisitions, as well as the long-range consequences for Library collections.

The topics of special concern to the Committee were:

1. the urgent need for new library space,
2. Inter-Library Loans policy, and
3. erosion of the Library's acquisitions budget.

1. To assist its consideration of the Phase I and II Library Building Plan, the Senate Library Committee requested a background brief on the Library's space crisis. Suzanne Dodson, library Facilities and Preservation Manager, prepared the document that is appended* for Senate's information. Ms. Dodson's brief underscores the Committee's concern that Phase I "falls far short of the space required to replace the Main Library Building". *(see Appendix 'C')

Although the Library, the Senate Library Committee, and the university community have repeatedly been assured that the maintenance of a great research library is in the university administration's "first priority," Phase I is not expected to be ready until 1995 and the planning for Phase II is not scheduled to begin until circa 2000. The 1990 estimate for building

Phase II is \$40 million, with inflation built in. The Senate Library Committee expressed deep concern over both the late date to begin planning for Phase II and the dollar figure estimated for the building. Due to the fact that the Library is already acutely short of storage, shelving and work space, there is growing concern that the Library will not be able to meet the research demands of the future or help UBC attract the best students. The Committee, therefore, again urges Senate and the university administration to "fast-track" the new library buildings with special funding initiatives that do not place the library in direct competition with other units on campus.

2. Inter-Library Loans (ILL) is a crucial operation in the Library, especially at a time of major cancellation of serials (see #3 below). It is also a costly one, and the library is considering ways of reducing costs without jeopardizing access to essential research material not owned by the Library. Various options were discussed by the Senate Library Committee such as an increase in lending fees, a charge to UBC ILL borrowers for the xeroxing of journal articles, reallocation of library funds, and the streamlining of ILL operations. Further discussion and consultation within the Library and the university community will take place, and the Senate Library Committee will continue discussion of this matter in the Fall of 1992.

3. The item of immediate and most urgent concern to the Senate Library Committee is the erosion of the Library's acquisitions budget. According to the most up-to-date analysis of the Library's Acquisitions budget, the % of the University's operating budget for library acquisitions has dropped steadily from 2.3% in 1987-88 to 2.1% in 1991-92. This drop coincides with a rapid increase in the subscription rates for scholarly journals and in the price of monographs. With a projected inflation rate of 12% to 15% over the next three years, the real purchasing power of the Library's acquisition dollars has been very seriously weakened. As a direct result of these combined factors, the Library is planning to cancel serials subscriptions by \$100,000 in 1992-93, \$600,000 to \$800,000 in 1993-94, and \$600,000 to \$800,000 in 1994-95. A \$100,000 cut to serials represents the cancellation of approximately 500 titles.

Clearly, a decision to cancel serials on this scale will have devastating effects on some academic programs and will cause long-term damage to library collections that is difficult to estimate today.

In response to this alarming situation, the Senate Library Committee presents the following motion to Senate for approval:

Motion: That Senate urge the Board of Governors to increase the Library's acquisitions budget, from the current 2.1% of the University's operating budget, by annual increments of .1% for the next two years, beginning in 1992-93, in order to restore the budget to its 1987-88 level of 2.3%.

Dr. Grace stressed the deep concern of the Committee with regard to the ability of the Library, both in terms of its budget and in terms of its building space, to continue to deliver and support not just present students and faculty, but also future students and faculty, as well as the needs of the province.

In response to a query, Dr. Grace confirmed that the stacks had been tethered, as recommended by Senate.

<i>Dr. Grace</i>	}	<i>That Senate urge the Board of Governors to increase the Library's acquisitions budget, from the current 2.1% of the University's operating budget, by annual increments of .1% for the next two years, beginning in 1992-93, in order to restore the budget to its 1987-88 level of 2.3%.</i>
<i>Dr. Resnick</i>		

Carried.

Nominating Committee

Dr. Elder, Chair of the Committee, presented the following recommendations to fill student vacancies on Senate Committees:

Academic Building Needs:

Mr. C. M. Sing	—	replacing Ms. J. Lahey
Mr. E. C. H. Woo	—	replacing Mr. L. Waldman

Academic Policy:

Mr. O. C. W. Lau	—	continuing member
Mr. D. K. Leung	—	replacing Mr. M. L. Hanik

Nominating Committee

Admissions:

Mr. C. M. Sing	—	replacing Miss K. Bentsen
Mr. D. A. Dymont	—	replacing Ms. E. Onno

Agenda:

Mr. D. A. Dymont	—	replacing Mr. C. Fung
Mr. M. A. Fuoss	—	replacing Mrs. S. K. Prpic

Appeals on Academic Standing:

Mr. Y. L. Fulmer	—	replacing Miss K. Bentsen
Mr. D. K. Leung	—	continuing member
Mr. E. B. Goehri	—	continuing member

Budget:

Mr. E. B. Goehring	—	continuing member
Mr. E. C. H. Woo	—	replacing Miss C. L. Rankel

Continuing Education:

Mr. L. Waldman	—	replacing Mr. J. Jacob
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Curriculum:

Miss K. Bentsen	—	replacing Mr. S. W. T. Mak
Mr. B. D. Burgess	—	replacing Ms. E. Onno
Miss C. J. Forsythe	—	continuing member
Mr. Y. L. Fulmer	—	replacing Miss R. Walia

Elections:

Mr. J. D. Adler	—	replacing Mr. S. W. T. Mak
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Extracurricular Activities:

Miss C. J. Forsythe	—	replacing Ms. E. Onno
Mr. J. Skorpil	—	replacing Miss S. Sterling

Liaison with Post-Secondary Institutions:

Mr. M. A. Fuoss	—	replacing Mr. E. B. Goehring
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Student Appeals on Academic Discipline:

Mr. S. W. Baumber	—	replacing Mr. M. L. Hanik
Mr. S. H. Lu	—	continuing member
Mr. J. Skorpil	—	replacing Mr. J. Jacob

Student Awards:

Mr. M. A. Fuoss	—	replacing Mr. C. Fung
Mr. D'A. Boulton	—	replacing Mr. J. Jacob

Tributes:

Mr. S. W. Baumber	—	replacing Ms. J. Lahey
Mr. E. B. Goehring	—	continuing member

University Library:

Mr. J. D. Adler	—	replacing Mr. S. W. T. Mak
Mr. B. D. Burgess	—	replacing Miss C. L. Rankel
Mr. Y. L. Fulmer	—	replacing Miss S. Sterling

Ad Hoc Committee on University Residences:

Mr. S. W. Baumber	—	replacing Mrs. S. K. Prpic
Miss C. J. Forsythe	—	continuing member
Mr. D. K. Leung	—	continuing member

Dr. Elder	}	<i>That the recommendations of the Nominating Committee be approved.</i>
Dr. Cook		

Carried.

Biomedical Research Centre transfer to UBC

The following proposal for the transfer of the Biomedical Research Centre to UBC had been circulated:

The Biomedical Research Centre is a research unit located on the UBC campus which was established as a corporation in 1985. It contains 37,000 gross square feet of research space which is currently occupied by seven scientists and 70 support staff. The research work is fundamental and biomedical in nature with emphasis in the fields of cancer biology and immunology. External research funding is currently at a level of \$2 million. On March 13, the Minister of Advanced Education, Training and

Technology, the Honourable Dr. Thomas Perry, announced that the Biomedical Research Centre would be transferred to UBC on April 1st, with an adequate operating budget for each of the next three years, which would then be rolled into the UBC budget on an ongoing basis.

Following is a proposal to Senate to accommodate the transfer which reflects the agreement between the University and the Minister:

1. The unit will be set up within UBC and operate according to the model established for the Biotechnology Laboratory and accordingly, to reflect this parallel arrangement and the new start for the unit, shall be renamed the Biomedical Research Laboratory (BRL). The Biomedical Research Laboratory shall be a part of UBC in all respects once the transfer is formally approved by the University. The BR Centre Ltd., as a corporate entity, shall also be retained for such a period of time as necessary in order to facilitate the winding up of its business arrangements.
2. As a general rule, decisions in respect of faculty, staff, the administration and the finances of BRL will be made according to University procedures.
3. A President's Advisory Committee, comprised of the Deans of Medicine (Chair), Science, Dentistry and Pharmaceutical Sciences, will advise the Provost and the President on matters of budget and policy relating to the Laboratory.
4. A Search Committee for the Director of the Biomedical Research Laboratory shall be set up and in recommending an appointment, shall follow closely the approved UBC procedures for a President's Advisory Committee on the Selection of a Department Head. The Committee shall be comprised of:
 - Dean of Science (Chair)
 - Deans of Medicine, Dentistry and Pharmaceutical Sciences
 - Two faculty members from the BRL to be selected by the faculty in the BRL
 - One graduate student from Science or Medicine
 - One faculty member each from Medicine (clinical) and Science (basic) who are not in the BRL
 - One member external to UBC (consultant)
 - One member from the faculty of Simon Fraser University
 - One UBC faculty member from the B.C. Cancer Agency

The position shall be widely advertised and applications shall be sought both internally and externally.

5. The Director of the BRL will be responsible for the management (including the funds) of the BRL in a manner analogous to the Head of a Department and shall report to the Dean of Medicine who reports to the Vice-President, Academic and Provost.

6. A Scientific Advisory Committee (the Visiting Committee) will be established by the President, on the recommendation of the President's Advisory Committee, which shall consult with the Director, once appointed, and the faculty of the BRL before making its recommendations. The members of the Committee will be scientists of international stature and will include outstanding scientists from the Canadian scientific community. The Committee shall visit the BRL no less than once a year and shall provide a report to the President who will make it available to the Advisory Committee, the Director and the faculty of the BRL.

Dean Robertson

Dean McNeill

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That Senate approve the establishment of the Biomedical Research Laboratory on the terms outlined in the proposal, and that the proposal be referred to the Graduate Council for review with a report to be brought to Senate within six months.

Carried.

Dr. Autor pointed out that re-naming the Centre the "Biomedical Research Laboratory (BRL)" could cause some difficulties. She stated that the Biomedical Research Centre had established itself scientifically and academically under that name, both nationally and internationally. As the unit would be referred to as "BRL", she thought that Senate should know that "BRL" in molecular biology circles stands for "Bethesda Research Laboratory" and that this would therefore cause enormous problems. In addition, Dr. Autor stated that the majority of the members of the Biomedical Research Centre favoured retaining that name.

IN AMENDMENT:

Dr. Autor

Mr. Sing

}

That the proposal be approved, with the exception of the proposed name.

Carried.

After further discussion, the motion, as amended, was put and carried.

Other Business

CONFLICT OF INTEREST

Dr. Resnick drew the attention of Senate to a letter published in the Vancouver Sun questioning the appointment of the Dean of Forestry to the Board of Directors of West Fraser Timber Co. Ltd. Dr. Resnick asked for information on the position of the University with regard to the matter of conflict of interest.

President Strangway responded that before accepting the appointment, the Dean had discussed the matter with him and that they had reviewed the existing conflict of interest policy and found that there was no conflict in this case.

Dean Binkley stated that he did not see this appointment as a conflict of interest but as a central and necessary responsibility to provide academic leadership to a professional faculty. He informed Senate of some of the other positions that he had accepted in an advisory capacity which he felt was a way of serving the province of British Columbia.

President Strangway informed Senate that the University was in the process of developing a further defined policy, preliminary details of which had been published in UBC Reports in order to give those concerned an opportunity to comment.

Adjournment

The meeting adjourned at 9.45 p.m.

Next Meeting

The next regular meeting of Senate will be held on Wednesday, May 20, 1992.

Appendices

Appendices

APPENDIX 'A'

Principles and Guidelines on Transfer – p. 10326.

APPENDIX 'B'

Proposal for the Revision of Admission Policy and Criteria for Students Entering Directly from Secondary School – pp. 10327-10329.

APPENDIX 'C'

Background Information on the Urgent Need for a New Main Library – pp. 10330-10333.

Note: The full text of these reports is not included in the Minutes. Copies are available from the Associate Registrar – Senate and Curriculum Services. Many reports are also available on the Vancouver Senate website at www.senate.ubc.ca.